Depart Tax	
Report To:	EXECUTIVE CABINET
Date:	14 December 2016
Executive Member/	Cllr J M Fitzpatrick - First Deputy (Performance and Finance)
Reporting Officer:	Ian Duncan – Assistant Executive Director (Finance)
Subject:	REVENUE MONITORING – QUARTER 2 2016/17
Report Summary:	This report shows that at Quarter 2 the overall net service projected outturn revenue position for 2016/17 is £1.359m under budget. Strong budget management is required across the Council to ensure that its financial plans are achieved and that the Council is therefore able to control budgetary pressures in future years.
	The budget for corporate costs is currently forecast to be £5.511m under budget. This can change during the year and will be kept under review.
Recommendations:	1) That the changes to revenue budgets as set out at Appendix 1 are approved.
	2) That the projected revenue outturn position is noted for services experiencing budgetary pressures that they identify plans to bring down the extent of the expenditure above budget.
	3) That the detail for each service area is noted.
Links to Community Strategy:	Budget is allocated in accordance with the Community Strategy.
Policy Implications:	Budget is allocated in accordance with Council Policy.
Financial Implications: (Authorised by the Section 151 Officer)	This quarter 2 monitoring report for the current financial year forecasts that expenditure will be contained within the approved budget. This is important as a firm foundation is needed upon which to build plans to meet the challenges identified by the Medium Term Financial Strategy (MTFS) for the period 2016-2020.
Legal Implications: (Authorised by the Borough Solicitor)	There is a statutory duty to ensure the Council sets a balanced budget and that it is monitored to ensure statutory commitments are met.
Risk Management:	Failure to properly manage and monitor the Council's budgets will lead to service failure and a loss of public confidence.
Access to Information	The background papers relating to this report can be inspected by contacting the report writer, Ian Duncan, Assistant Executive Director (Finance) by:
	Telephone:0161 342 3864
	e-mail: ian.duncan@tameside.gov.uk

REVENUE MONITORING 2016/17 - QUARTER 2

1 INTRODUCTION

- 1.1 This is the second revenue monitoring report of the 2016/17 financial year. The report summarises the projected revenue outturn position for service areas of the Council at the 31 March 2017.
- 1.2 Details of the various sections and Appendices within the report are shown below:
 - Section 2: changes to the budget since June 2016.
 - Section 3: a summary of the budget and revenue financial position for Service areas.
 - Section 4: savings update.
 - **Section 5:** Business Rates and Council Tax collection performance.
 - **Section 6:** commentary about the financial challenges in the local health and social care economy.
 - Section 7: the recommendations of this report.
 - **Appendix 1:** details the changes to the Council's in-year revenue budget since June 2016.
 - Appendix 2: details for each Directorate showing the revenue outturn position and:

 an explanation of significant variations to budget;
 an analysis of expenditure and income.
 - **Appendix 3:** analysis of the Council Tax and Business Rates collection performance.
 - **Appendix 4:** Care Together Single Commissioning Board monitoring report for quarter 2.
- 1.3 This report details Directorates' projected revenue outturn position for 2016/17 against budgets for the year and shows the net of income and expenditure as a variation to budget.
- 1.4 Also included within the report are details for those budgets that are held corporately and the projected outturn position. These budgets include the cost of capital financing, democracy and where service areas are unable to affect spend against budget e.g. AGMA costs.
- 1.5 Separate tables, which break down the budgets into elements of expenditure and income, are included in **Appendix 2**, to show how Directorates are utilising their allocated funding.

2 SUMMARY OF CHANGES TO THE BUDGET

2.1 There have been no adjustments to the budget since Quarter 1; the budget at Quarter 2 is £162.3m. Details of the transfers between services up to Quarter 2 monitoring are set out in **Appendix 1**.

3 SUMMARY OF THE FINANCIAL POSITION

3.1 This report shows that at Quarter 2 the service overall projected net revenue expenditure for the 2016/17 financial year is expected to be £1.359m less than the updated budget.

Directorate	Service	2016/17 Budget £000	Outturn £000	Variation to Budget £000
People	Childrens Social Care	23,972	24,819	847
People	Strategy and Early Intervention	1,906	1,841	(65)
People	Education	3,313	3,226	(87)
People	Adult and Early Intervention Services	41,995	43,493	1,498
People	Stronger Communities	7,096	6,781	(315)
	Total Director of People	78,281	80,159	1,878
Place	Asset and Investment Partnership Management	5,082	5,801	719
Place	Environmental Services	46,988	45,730	(1,258)
Place	Development Growth and Investment	2,221	2,107	(137)
Place	Digital Tameside	1,817	1,817	0
	Total Director of Place	56,113	55,437	(676)
Public Health	Director of Public Health	1,400	1,521	121
Governance and Resources	Director of Governance and Resources	9,979	7,297	(2,682)
	Total Service Position	145,773	144,414	(1,359)

Table 1 – projected outturn revenue position for 2016/17

- 3.5 The overall net position is for service expenditure to be within budget and is a combination of variances, both over and under budget, as summarised above. Fuller details are set out in Appendix 2.
- 3.6 The revenue position reported needs to be considered in the context of the Council's Medium Term Financial Strategy (MTFS). Below is a summary taken from the current MTFS which shows the £14 million savings in 2016/17. This has already been incorporated into service areas budgets. The requirement identified in February 2016 was for £51 million to be achieved by 2019/20.
- 3.7 In additional to service budgets here we hold to pay for corporate costs such as levies, loan debt etc. as well as the means to cope with in-year volatility. It is currently forecast that will be £1 million within budget in these areas.

Directorate	Corporate Budgets	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Other	Corporate Costs, Capital and Financing and Other Cost Pressures	16,528	11,017	(5,511)
	Total	16,528	11,017	(5,511)

Table 2

These budgets are held to pay for corporate costs such as levies, loan debt etc. as well as the means to cope with in-year volatility.

4 SAVINGS

4.1 Savings targets were allocated in line with consideration of the Council's core purpose, policy priorities, and assessed risks. The Council agreed a savings target of £14 million for 2016/17 as part of a two year budget plan. Detailed savings proposals were drawn up for 2016/17 and agreed by Full Council in February 2015. The current forecast of the achievement of the savings target is shown in the table below;

	2015/16 Savings Target £000	2016/17 Savings Target £000	Total	Balance to be achieved
People	17,186	5,856	23,042	-13,878 +12,000
Public Health	380	350 *	730	-
Place	2,228	-	2,228	-
Governance and Resources	556		556	-
Corporate Savings	700	3,589	4,289	-
Capital and Financing	3,000	4,305	7,305	-
Total	24,050	14,100	38,150	-1,878

Table 3

* excludes reduction in Public Health grant of £363k

5 COUNCIL TAX AND BUSINESS RATES

- 5.1 The Business Rates Retention Scheme means that variations in the level of Business Rates income collected has a direct impact on Council resources. The level of Council Tax income collected remains an important area for the Council as any shortfall in the level of Council Tax income also has a direct impact on Council resources.
- 5.2 At Quarter 2 the level of Council Tax income is slightly under target collection rates and Business Rates are exceeding the target. Both areas will be closely monitored during the financial year and continue to target income collection. **Appendix 3** includes two tables that show how the Council is performing against target collection rates in both Business Rates and Council Tax.

6 CARE TOGETHER

- 6.1 Under Care Together a single body will commission health and social care services. The single commissioning function is made up from Tameside & Glossop Clinical Commissioning Group and Tameside Council. The Care Together vision to is significantly raise healthy life expectancy by focussing on health and care needs of communities with a view to achieving better prosperity, health and wellbeing and to deliver a clinically and financially sustainable health and social care service with the next five years.
- 6.2 On the financial front a first step was to enter into a section 75 agreement with Tameside and Glossop CCG to pool resources, with each organisation agreeing to be responsible for its own financial risks in this first year. The governance arrangements are that the Single Commissioning Management Team and the Single Commissioning Board receive regular budget monitoring reports and will agree mitigating actions as appropriate. The financial information in respect of council services provided to the single commissioning bodies is consistent with information included in the Council's budget monitoring reports albeit there can be timing differences between the two.
- 6.3 In working towards financial sustainability across the whole health and social care economy i.e. including Tameside Hospital Foundation Trust, a single consolidated financial report is now produced. This is showing a forecast collective deficit of £24 million in 2016/17 and this is forecast to grow in the following year. Short and medium term options are being worked upon to minimise this position. Revenue financial position is shown below;

	Year to Date			Ye	ar End Forec	ast	Move	ement
	Budget	Actual	Variance	Budget	Actual	Variance	Previous Month	Movement in Month
Organisation	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Tameside & Glossop CCG	186,867	187,883	(1,016)	378,050	382,243	(4,193)	(4,790)	597
Tameside MBC	33,843	35,044	(1,201)	69,272	71,674	(2,402)	(2,060)	(342)
Total Single Commissioner	220,710	222,927	(2,217)	447,322	453,917	(6,595)	(6,850)	255
ICO Deficit			(9,223)			(17,300)	(17,300)	-
Total Whole Economy			(11,440)			(23,895)	(24,150)	255

Table 4

The month 6 consolidated report can be found at: <u>http://tameside.moderngov.co.uk/documents/s11373/ITEM%204a%20-</u>%20Revenue%20Monitoring%20Statement%20-%20FINAL.pdf and is in **Appendix 4** of this report.

7 RECOMMENDATIONS

7.1 The recommendations of this report are noted at the front of the report.

APPENDIX 1

Budget changes up to Quarter 2 – for approval

	Director of People £000	Director of Place £000	Public Health £000	Governance and Resources £000	Corporate Budgets, Capital Financing and Corporate Pressures £000	Total £000
Revised Budget agreed at Q1 2016/17	78,162	56,055	1,400	9,996	16,688	162,301
Virements of Budget						
You Choose Funding	26			(26)		0
Transfers of budget to service areas for the cost of employees leaving on voluntary severance from July to September 16	93	22		9	(124)	0
Corporate Funding		20			(20)	0
Gorse Hall – loss of rental income		6			(6)	0
Catering Legal Fees		5			(5)	0
Plot 4 Langham Street – loss of rental income		5			(5)	0
Budget - Q2 2016/17	78,281	56,113	1,400	9,979	16,528	162,301

£000

1. <u>CHILDREN'S SERVICES</u>

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Childrens Social Care	23,972	24,819	847
Strategy and Early Intervention	1,906	1,841	(65)
Education	3,313	3,226	(87)
TOTAL	29,190	29,885	695

a. Overview

Reasons for the significant variations to budget:

<u>Children's</u>

External Residential and Foster Care Placements- Current estimates are that spend will be below budget. It should be noted that the service is exposed to the risk of additional unexpected and complex needs placements throughout the year which could have an effect on these costs.	(192)
Staffing - A number of agency social workers have been employed to address caseload capacity issues. Costs associated with these staff are assumed to continue until the end of March 2017.	307
Original Savings yet to be realised - Eligibility Threshold Reductions.	215
Original Savings yet to be realised - Boyds Walk Residential saving of external compared to internal.	380
Original Savings yet to be realised - Closure of St Lawrence Road.	100
Borrowing costs for the purchase of two new childrens homes.	40
Original Savings yet to be realised - Further reductions to External Residential and Fostering Placements.	165
Transport Related Expenses.	(29)
Other minor variations across Childrens Social Care.	(139)
Children's Total	<u>847</u>

	£000
Strategy and Early Intervention	
Employee Expenses: Staffing costs are under budget due to maximising alternative funding sources, part year vacancies and other minor variations under £0.050m.	(55)
Transport: Transport costs are over budget due to high spend in transporting young carers. This area is currently under review and we are seeking cost reductions.	62
Other Expenditure: Minor variations under £0.050m.	(38)
Other Income: Minor variations under £0.050m.	(2)
Use of one-off monies: Minor variations under £0.050m.	(32)
Strategy and Early Intervention Total	<u>(65)</u>
	£000
Education	
Employee Costs Expenditure is below budget on employee costs due to the vacant Head of Schools Performance & Standards position (£0.085m), some part year vacancies (£0.064m), a reduction/re-distribution of staff within the Pupil Support Service (0.106m) and other minor variations under £0.050m.	(336)
Special Education transport Minor Variations Under £0.050m.	42
Other Expenditure Other Expenditure is below budget due to both the traded Governors Support (£0.063m) and Education Psychology (£0.068m) services spending less on external support and resources than originally planned, along with other minor variations of less than £0.050m. However, additional funding for children with Special Educational Needs to Mainstream Schools is required (£0.075m) but this will be funded from the Schools Funding Reserve.	(6)
Non-Academy Schools Income Income is less than budgeted for non-Academy Schools due to a reduction in the buy in from schools to the Behaviour for Learning & Inclusion Service (£0.175m), to the Equality, Multicultural and Access Team (£0.087m) and the Governors Training Traded Service (£0.028m).	267
Academy Schools Income Minor Variations Under £0.050m.	17
Sales, Fees & Charges	

Sales, Fees & Charges Minor Variations Under £0.050m.

10

Other Income

Minor Variations Under £0.050m

Use of one-off monies

A draw down on the Schools Funding Reserve is required to for children with Special Educational Needs to Mainstream Schools (£0.075m), along with other minor variations under £0.050m.

Education Total

2. ADULT AND EARLY INTERVENTION SERVICES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Adult Social Care	41,995	43,493	1,498
TOTAL	41,995	43,493	1,498

Overview a.

Adults and Early Intervention	£000
Changes to the regulations associated with the Better Care Fund has created a pressure of £1.12m	1,120
The CCTV service has transferred to Adults with insufficient funding; further work to be done to understand the full costs associated with this service.	60
Costs associated with Residential and Nursing Care has increased due to national policy changes around FNC rates.	490
Funding allocation for Local Reform Grant confirmed since Q1.	(134)
Other minor variations.	(38)
Adults and Early Intervention Total	<u>1,498</u>

<u>(87)</u>

(80)

(1)

~~~~

# 3. STRONGER COMMUNITIES

|                      | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|----------------------|---------------------------|-----------------|-----------------------------------|
| Stronger Communities | 7,096                     | 6,781           | (315)                             |
| TOTAL                | 7,096                     | 6,781           | (315)                             |

#### a. Overview

£000

| Reduction in Supporting People contracts in effect from part way through the year, full year effect will materialise in 2017/18.                                                                                                                          | 60           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Year-end accruals will not materialise within the Supporting People service.                                                                                                                                                                              | (27)         |
| Contract variation for homelessness demographics due to change in legislation increasing demand not coming into effect until 1st October 2016, waiver for 10 units of temporary supported accommodation for homeless households full year effect of £52k. | (106)        |
| Contract variation for supporting people & homelessness contracts to pay living wage not coming into effect until 1st October 2016, when materialised only effected 3 members of staff.                                                                   | (162)        |
| One off efficiencies materialising from delays in filling posts.                                                                                                                                                                                          | (16)         |
| Ad-hoc efficiencies across Stronger Communities.                                                                                                                                                                                                          | (64)         |
| Stronger Communities Total                                                                                                                                                                                                                                | <u>(315)</u> |

## DIRECTOR OF PUBLIC HEALTH

## 4. DIRECTOR OF PUBLIC HEALTH

|                           | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|---------------------------|---------------------------|-----------------|-----------------------------------|
| Director of Public Health | 1,400                     | 1,521           | 121                               |
| TOTAL                     | 1,400                     | 1,521           | 121                               |

#### a. Overview

|                                                                                      | £000       |
|--------------------------------------------------------------------------------------|------------|
| Resourcing of the Active Tameside capital investment prudential borrowing repayment. | 154        |
| Efficiencies identified through reductions in contracts and staffing.                | (33)       |
| Public Health Total                                                                  | <u>121</u> |

#### DIRECTOR OF PLACE

## 5. ASSET AND INVESTMENT PARTNERSHIP MANAGEMENT

|                                                | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|------------------------------------------------|---------------------------|-----------------|-----------------------------------|
| Asset and Investment Partnership<br>Management | 5,087                     | 5,806           | 719                               |
| TOTAL                                          | 5,087                     | 5,806           | 719                               |

#### a. Overview

### **Corporate Landlord**

| The variation relates to an estimated cost of disposal costs relating to capital receipts where the expenditure is greater than that allowed to be offset against the capital receipt, for example small plots of land. | 150   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Ongoing expenditure in relation the building repairs and maintenance.                                                                                                                                                   | 271   |
| Rochdale data centre expenditure in excess of budget.                                                                                                                                                                   | 56    |
| Reduction in under £10k capital receipts.                                                                                                                                                                               | 40    |
| Target basic needs funding was a one off in 15/16.                                                                                                                                                                      | 187   |
| Dukinfield Cemetery And Crematorium Business Rates reimbursement backdated to 2010.                                                                                                                                     | (196) |
|                                                                                                                                                                                                                         |       |

## **Estates**

| Reduction in the amount of income generated.      | 211        |
|---------------------------------------------------|------------|
| Asset and Investment Partnership Management Total | <u>719</u> |

### 6. ENVIRONMENTAL SERVICES

|                        | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|------------------------|---------------------------|-----------------|-----------------------------------|
| Environmental Services | 46,988                    | 45,730          | (1,258)                           |
| TOTAL                  | 46,988                    | 45,730          | (1,258)                           |

#### a. Overview

£000

£000

Expenditure less than budget as a result of vacant posts across the service following full review of Cost of Establishment for Environmental Services, all posts are expected to be (313) filled.

Expenditure in excess of budget for Car Park related equipment purchase and works £110k and Premises related costs £68k, Operations - Estate Recharges in excess of budget £66k 409 other minor variations below £0.050m across the service £165k.

Income in excess of budget for Car Parks Pay & Display income (£139k), Traffic Flow Management (£180k), Gmraps (£25k), Contribution from Public Health (£60k) offset by (168)anticipated reduction in income from Car Park passes £91k and Car Park Excess Fee Notice Income £121k and other minor variations below £0.050m across the service £24k.

Income in excess of budget as a result of additional income generated from Highways (109)Projects(£125k), other minor variations below £0.050m across the service £16k.

Savings being planned 2016/17.

#### **Environmental Services Total**

(1,258)

000

(1,077)

|                        | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|------------------------|---------------------------|-----------------|-----------------------------------|
| Development Growth and | 2,221                     | 2,084           | (137)                             |
| Investment             |                           |                 |                                   |
| TOTAL                  | 2,221                     | 2,084           | (137)                             |

#### 7. **DEVELOPMENT GROWTH AND INVESTMENT**

#### **Overview** a.

|                                                                                                                                                                                                                                                                                                    | £000             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Expenditure below budget for Employee costs as a result of vacant posts across the service<br>and service re-designs currently in progress - of which (£36k) relates to Post 19 Service<br>which is grant funded from the ESF and (£41k) Ecology Unit, an AGMA function hosted by<br>Tameside MBC. | (323)            |
| One off unbudgeted commitments for various economic growth and regeneration initiatives across the borough £215k, offset by minor variations across the service below £0.050m.                                                                                                                     | <sup>3</sup> 195 |
| Income less than budget for the following areas:<br>Ground Rental Income £40k<br>Building Control £120k as a result of vacant posts, therefore inability to complete work<br>Land Charges £10k                                                                                                     | 170              |
| Higher than anticipated income in the Agency Service responsible for delivering the increased Disabled Facilities Grant funded Capital scheme for 2016/17.                                                                                                                                         | (51)             |
| Savings being planned 2016/17 to be used to support service re-designs.                                                                                                                                                                                                                            | (128)            |

#### **Development Growth and Investment Total**

(137)

# 8. DIGITAL TAMESIDE

|                  | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|------------------|---------------------------|-----------------|-----------------------------------|
| Digital Tameside | 1,817                     | 1,817           | 0                                 |
| TOTAL            | 1,817                     | 1,817           | 0                                 |

## a. Overview

No variation to budget is projected for Digital Tameside.

#### DIRECTOR OF GOVERNANCE AND RESOURCES

#### 9. DIRECTOR OF GOVERNANCE AND RESOURCES

|                                      | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|--------------------------------------|---------------------------|-----------------|-----------------------------------|
| Director of Governance and Resources | 9,979                     | 7,297           | (2,682)                           |
| TOTAL                                | 9,979                     | 7,297           | (2,682)                           |

#### a. Overview

| Savings as a result of severance, restrictions in recruitment and delays in the implementation of service redesign have resulted in a projected expenditure level of £1.338m under budget. | <b>£000</b><br>(1,338) |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| Ongoing restrictions in expenditure have resulted in a projected expenditure level of £1.329m under budget.                                                                                | (1,329)                |
| Income projected in excess of budget.                                                                                                                                                      | (15)                   |
| Director of Governance and Resources Total                                                                                                                                                 | <u>(2,682)</u>         |

#### **CORPORATE BUDGETS**

#### 10. CORPORATE COSTS

| Directorate | Corporate Budgets                                                  | 2016/17<br>Budget<br>£000 | Outturn<br>£000 | Variation<br>to<br>Budget<br>£000 |
|-------------|--------------------------------------------------------------------|---------------------------|-----------------|-----------------------------------|
| Other       | Corporate Costs, Capital and<br>Financing and Other Cost Pressures | 16,528                    | 11,017          | (5,511)                           |
|             | Total                                                              | 16,528                    | 11,017          | (5,511)                           |

#### a. Overview

Corporate Costs include a range of central functions including Insurance, AGMA and Coroners costs and the cost of Democracy. Also included are budgets to cover the cost of the capital programme.

The main reasons for the projected spend of less than budget are:

- The Council has not undertaken any borrowing as at 30 September 2016.
- Interest rates for borrowing are lower than estimated.

- The Council has more cash than originally forecast and therefore the interest gained is greater than the budget.
- An ongoing restriction in expenditure has resulted in a projected expenditure level of £0.470m under budget.
- Ongoing efficiencies achieved as a result of the insurance review.

Any expenditure that is less than the budget will assist the Council's budget position in future years. It is imperative the Service areas continue to review their expenditure and accurately monitor future spend. Efficiencies made now will assist the future medium term financial strategy.

The tables below detail how the Council is performing against target collection rates in both Business Rates and Council Tax. Arrears are pursued and recovery of current year arrears will continue in future years.

| Council Tax In-year Collection Performance 2016/17 |                         |                        |                  |                |
|----------------------------------------------------|-------------------------|------------------------|------------------|----------------|
|                                                    | Cash<br>Collected<br>£m | Cash<br>Collected<br>% | Cash Target<br>% | Variation<br>% |
| April 2016                                         | 9.623                   | 10.42                  | 10.80            | -0.38          |
| May 2016                                           | 17.800                  | 19.27                  | 19.40            | -0.13          |
| June 2016                                          | 26.103                  | 28.26                  | 28.40            | -0.14          |
| July 2016                                          | 34.121                  | 36.89                  | 37.60            | -0.71          |
| August 2016                                        | 42.443                  | 45.86                  | 46.20            | -0.34          |
| September 2016                                     | 50.665                  | 54.71                  | 55.30            | -0.59          |
| October 2016                                       |                         |                        | 64.30            |                |
| November 2016                                      |                         |                        | 73.30            |                |
| December 2016                                      |                         |                        | 81.80            |                |
| January 2017                                       |                         |                        | 90.20            |                |
| February 2017                                      |                         |                        | 92.50            |                |
| March 2017                                         |                         |                        | 94.40            |                |

| Business Rates In-year Collection Performance 2016/17 |                         |                        |                  |                |
|-------------------------------------------------------|-------------------------|------------------------|------------------|----------------|
|                                                       | Cash<br>Collected<br>£m | Cash<br>Collected<br>% | Cash Target<br>% | Variation<br>% |
| April 2016                                            | 10.789                  | 17.18                  | 10.70            | +6.48          |
| May 2016                                              | 15.863                  | 25.33                  | 18.80            | +6.53          |
| June 2016                                             | 20.918                  | 33.65                  | 28.80            | +4.85          |
| July 2016                                             | 23.329                  | 37.54                  | 38.30            | -0.76          |
| August 2016                                           | 32.069                  | 51.57                  | 46.70            | +4.87          |
| September 2016                                        | 36.935                  | 59.39                  | 55.10            | +4.29          |
| October 2016                                          |                         |                        | 63.50            |                |
| November 2016                                         |                         |                        | 72.10            |                |
| December 2016                                         |                         |                        | 79.50            |                |
| January 2017                                          |                         |                        | 88.20            |                |
| February 2017                                         |                         |                        | 92.70            |                |
| March 2017                                            |                         |                        | 96.20            |                |

| Report to:                                                                                                 | CARE TOGETHER SINGLE COMMISSIONING BOARD                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date:                                                                                                      | 1 November 2016                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Officer of Single<br>Commissioning Board                                                                   | Kathy Roe – Director Of Finance – Single Commissioning Team<br>Ian Duncan - Assistant Executive Director – Tameside<br>Metropolitan Borough Council Finance<br>Claire Yarwood – Director Of Finance – Tameside Hospital NHS<br>Foundation Trust                                                                                                                                                                                                          |
| Subject:                                                                                                   | TAMESIDE & GLOSSOP CARE TOGETHER ECONOMY – 2016/17 REVENUE MONITORING STATEMENT AT 30 SEPTEMBER 2016 AND PROJECTED OUTTURN TO 31 MARCH 2017                                                                                                                                                                                                                                                                                                              |
| Report Summary:                                                                                            | This is a jointly prepared report of the Tameside & Glossop Care<br>Together constituent organisations on the revenue financial<br>position of the Economy.                                                                                                                                                                                                                                                                                              |
|                                                                                                            | The report provides a 2016/2017 financial year update on the month 6 financial position (at 30 September 2016) and the projected outturn (at 31 March 2017).                                                                                                                                                                                                                                                                                             |
|                                                                                                            | The Tameside & Glossop Care Together Single Commissioning<br>Board are required to manage all resources within the Integrated<br>Commissioning Fund. The CCG and the Council are also<br>required to comply with their constituent organisations' statutory<br>functions.                                                                                                                                                                                |
|                                                                                                            | A summary of the Tameside Hospital NHS Foundation Trust<br>financial position is also included within the report. This is to<br>ensure members have an awareness of the overall financial<br>position of the whole Care Together economy and to highlight the<br>increased risk of achieving financial sustainability in the short<br>term whilst also acknowledging the value required to bridge the<br>financial gap next year and through to 2020/21. |
| Recommendations:                                                                                           | Single Commissioning Board Members are recommended :<br>To note the 2016/2017 financial year update on the month 6<br>financial position (at 30 September 2016) and the projected<br>outturn (at 31 March 2017).<br>Acknowledge the significant level of savings required during the<br>period 2016/17 to 2020/21 to deliver a balanced recurrent<br>economy budget.                                                                                     |
|                                                                                                            | Acknowledge the significant amount of financial risk in relation to achieving an economy balanced budget across this period.                                                                                                                                                                                                                                                                                                                             |
| Financial Implications:<br>(Authorised by the statutory<br>Section 151 Officer & Chief<br>Finance Officer) | This report provides the financial position statement of the 2016/17 Care Together Economy for the period ending 30 September 2016 (Month 6 – 2016/17) together with a projection to 31 March 2017 for each of the three partner organisations.                                                                                                                                                                                                          |
|                                                                                                            | The report explains that there is a clear urgency to implement<br>associated strategies to ensure the projected funding gap is<br>addressed and closed on a recurrent basis across the whole<br>economy.                                                                                                                                                                                                                                                 |
|                                                                                                            | Each constituent organisation will be responsible for the financing                                                                                                                                                                                                                                                                                                                                                                                      |

of their resulting deficit at 31 March 2017. It should be noted that additional non recurrent budget has been allocated by the Council to Adult Services (£8 million) and Childrens' Services (£4 million) in 2016/17 to support the transition towards the delivery of a balanced budget within these services during the current financial year. It should also be noted that the Integrated Commissioning Fund for the partner Commissioner organisations will be bound by the terms within the existing Section 75 agreement and associated Financial Framework agreement which has been duly approved by both the Council and CCG. Given the implications for each of the constituent organisations Legal Implications: this report will be required to be presented to the decision making (Authorised by the Borough body of each one to ensure good governance. Solicitor) How do proposals align with The Integrated Commissioning Fund supports the delivery of the Health & Wellbeing Strategy? Tameside and Glossop Health and Wellbeing Strategy The Integrated Commissioning Fund supports the delivery of the How do proposals align with Locality Plan? Tameside and Glossop Locality Plan How do proposals align with The Integrated Commissioning Fund supports the delivery of the the Commissioning Tameside and Glossop Single Commissioning Strategy Strategy? Recommendations / views of A summary of this report is presented to the Professional the Professional Reference Reference Group for reference. Group: Public and Patient Service reconfiguration and transformation has the patient at the Implications: forefront of any service re-design. The overarching objective of Care Together is to improve outcomes for all of our citizens whilst creating a high quality, clinically safe and financially sustainable health and social care system. The comments and views of our public and patients are incorporated into all services provided. **Quality Implications:** As above. How do the proposals help The reconfiguration and reform of services within Health and to reduce health Social Care of the Tameside and Glossop economy will be inequalities? delivered within the available resource allocations. Improved outcomes for the public and patients should reduce health inequalities across the economy. What are the Equality and Equality and Diversity considerations are included in the redesign and transformation of all services **Diversity implications?** What are the safeguarding Safeguarding considerations are included in the re-design and implications? transformation of all services What are the Information There are no information governance implications within this **Governance implications?** report and therefore a privacy impact assessment has not been Has a privacy impact carried out. assessment been conducted?

**Risk Management:** These are detailed on slide 10 of the presentation Access to Information : Background papers relating to this report can be inspected by contacting : Stephen Wilde, Head Of Resource Management, Tameside Metropolitan Borough Council Telephone:0161 342 3726 e-mail: <u>stephen.wilde@tameside.gov.uk</u> Tracey Simpson, Deputy Chief Finance Officer, Tameside and **Glossop Clinical Commissioning Group** Telephone:0161 304 5449 e-mail: tracey.simpson@nhs.net Ann Bracegirdle, Associate Director Of Finance, Tameside Hospital NHS Foundation Trust Telephone:0161 922 5544 e-mail: <u>Ann.Bracegirdle@tgh.nhs.uk</u>

The Care Together Tameside and Glossop Integrated Financial Position: M6 can be found at: <u>http://tameside.moderngov.co.uk/documents/s11373/ITEM%204a%20-</u>%20Revenue%20Monitoring%20Statement%20-%20FINAL.pdf